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# Senior executive and leadership positions

## 1 Appendix one

### Public Service Senior Executive remuneration band equivalent range and average remuneration\*

Band	2014-15		2015-16	
	Range	Average	Range	Average
Band Four (equivalent)	430,451-497,300	436,392	441,201-509,750	495,868
Band Three (equivalent)	305,401-430,450	309,199	313,051-441,200	315,956
Band Two (equivalent)	242,801-305,400	273,778	248,851-313,050	279,200
Band One (equivalent)	170,250-242,800	201,128	174,500-248,850	211,490

\*Due to the nature of our business, 22 per cent of the Audit Office's employee-related expenditure in 2015-16 was related to senior executive, compared with 22 per cent in 2014-15.

### Public Sector Senior Executive remuneration band equivalent and gender

Band	2014-15		2015-16	
	Female	Male	Female	Male
Band Four (equivalent)	0	1	1	1
Band Three (equivalent)	0	1	0	1
Band Two (equivalent)	2	3	1	3
Band One (equivalent)	12	12	11	14
Total		31		32

### Number of executive and leadership positions filled by women



# Financial audit clients, reviews and other related services

## 2 Appendix two

### Financial audit clients

Aboriginal and Torres Strait Islander Health Practice Council of New South Wales

Aboriginal Housing Office

Agricultural Scientific Collections Trust

Art Gallery of New South Wales Foundation, The

Art Gallery of New South Wales Trust

Art Gallery of New South Wales Trust Staff Agency

Australian Institute of Asian Culture and Visual Arts Limited, The

Arts Education Foundation Trust

Ausgrid

Ausgrid Pty Limited

Australian Centre for Advanced Computing and Communications Pty Limited

Australian Museum Trust

Australian Museum Trust Staff Agency

Barangaroo Delivery Authority

Barangaroo Delivery Authority Staff Agency

Office of Barangaroo Delivery Authority

Belgenny Farm Agricultural Heritage Centre Trust

Biamanga National Park Board of Management

Board of Studies, Teaching and Educational Standards

Board of Studies, Teaching and Educational Standards Staff Agency

Board of Surveying and Spatial Information

Brett Whiteley Foundation, The

Building Insurers' Guarantee Corporation

Building Professionals Board

Bush Fire Coordinating Committee

C.B. Alexander Foundation

Cemeteries and Crematoria NSW

Centennial Park and Moore Park Trust

Central Coast Regional Development Corporation

Charles Sturt University

Charles Sturt University Foundation Trust  
Charles Sturt Campus Services Limited

Chief Investigator of the Office of Transport Safety Investigations

Chipping Norton Lake Authority

City West Housing Pty Limited

Coal Innovation Fund NSW

Cobar Water Board

Cobbora Holding Company Pty Limited

Cobbora Coal Mine Pty Limited

Cobbora Rail Company Pty Limited

Combat Sports Authority of NSW

Corporation Sole 'Minister Administering the Environmental Planning and Assessment Act 1979'

Corporation Sole 'Minister Administering the Heritage Act 1977'

Cowra Japanese Garden Maintenance Foundation Ltd

Cowra Japanese Garden Trust

Crown Employees (NSW Fire Brigades Firefighting Staff Death and Disability) Superannuation Fund

Crown Entity, The

Crown Solicitor's Office

Dams Safety Committee

Delta Electricity

Department of Education and Communities

Department of Family and Community Services

John Williams Memorial Charitable Trust

Department of Justice

Department of Trade and Investment, Regional Infrastructure and Services

Department of Planning and Environment

Department of Premier and Cabinet

Department of Transport

Transport Cleaning Services

Transport for NSW

Transport Services of NSW

MTS Holding Company Pty Limited

Destination NSW

Destination NSW Staff Agency

Election Funding Authority of New South Wales

Electricity Assets Ministerial Holding Corporation

Endeavour Energy

Energy Industries Superannuation Scheme

EIF Pty Limited

Energy Industries Superannuation Scheme (EISS) – Pool A and Pool B

Energy Industries Superannuation Scheme Pty Limited

Energy Investment Fund

Essential Energy

Fair Trading Administration Corporation

Financial Counselling Trust Fund

Fire and Rescue New South Wales

Forestry Corporation of New South Wales (trading as Forests NSW)

Gaagal Wanggaan (South Beach) National Park Board of Management

Game and Pest Management Trust Fund

Gosford Water Supply Authority

Government Property NSW

Gulaga National Park Board of Management

Health Care Complaints Commission

Health Care Complaints Commission Staff Agency

Health Professional Councils (13)

Historic Houses Trust of New South Wales

Foundation for the Historic Houses Trust of NSW

Foundation for the Historic Houses Trust of NSW Limited

Home Building Compensation Fund

Home Care Service of New South Wales

Home Care Service Staff Agency

Home Purchase Assistance Fund

Hunter Development Corporation

Hunter Water Corporation

Hunter Water Australia Pty Limited

Illawarra Health and Medical Research Institute Limited

Independent Commission Against Corruption

Independent Liquor and Gaming Authority

Independent Liquor and Gaming Authority Staff Agency

Independent Pricing and Regulatory Tribunal

Independent Pricing and Regulatory Tribunal Staff Agency

Independent Transport Safety Regulator

Independent Transport Safety Regulator Staff Agency

Information and Privacy Commission NSW

Infrastructure NSW

Infrastructure NSW Staff Agency

Internal Audit Bureau of New South Wales

Jenolan Caves Reserve Trust

Judicial Commission of New South Wales

Lake Illawarra Authority

Landcom

Lands Administration Ministerial Corporation



# Financial audit clients, reviews and other related services

## 2 Appendix two (continued)

Legal Aid Commission of New South Wales Legal Aid Commission Staff Agency	Mental Health Commission Staff Agency	- Northern NSW Local Health District Special Purpose Entity
Legal Profession Admission Board	Mine Subsidence Board	- Northern Sydney
Legislature, The	Ministerial Corporation for Industry	- Northern Sydney Local Health District Special Purpose Entity
Legislature (Audit of Members' Additional Entitlements), The	Ministerial Holding Corporation	- South Eastern Sydney
Liability Management Ministerial Corporation	Ministry of Health	- South Eastern Sydney Local Health District Special Purpose Entity
Library Council of New South Wales Library Council of NSW Staff Agency State Library of New South Wales Foundation	Agency for Clinical Innovation Special Purpose Service Entity	- Southern NSW
Lifetime Care and Support Authority of New South Wales	Albury Base Hospital	- Southern NSW Local Health Network Special Purpose Entity
Local Government Superannuation Scheme Pty Ltd	Albury Wodonga Health Employment Division	- South Western Sydney
Local Government Superannuation Scheme Trustee	Bureau of Health Information	- South Western Sydney Local Health Network Special Purpose Entity
Local Land Services Local Land Services Staff Agency	- Bureau of Health Information Special Purpose Service Entity	- Sydney
Long Service Corporation	Cancer Institute NSW	- ANZAC Health and Medical Research Foundation Trust Fund
Lord Howe Island Board	- Cancer Institute Special Purpose Service Entity	- Sydney Local Health Network Special Purpose Service Entity
Lotteries Assets Ministerial Holding Corporation	Clinical Excellence Commission	- Sydney Children's Hospital Network
Luna Park Reserve Trust	- Clinical Excellence Commission Special Purpose Service Entity	- The Sydney Children's Hospital Network Special Purpose Service Entity
Macquarie University Access Macquarie Limited Australian Proteome Analysis Facility Ltd CMBF Limited COH Property Trust Macquarie University Clinical Associates Pty Ltd Macquarie University Professorial Superannuation Scheme Macquarie University Property Investment Company Pty Limited Macquarie University Property Investment Company No 3 Pty Limited Macquarie University Property Investment Trust MGSM Ltd MUH Hospital Pty Limited MUH Operations Pty Limited MUH Operations No. 2 Limited MUPH Clinic Pty Limited Risk Frontiers Flood (Australia) Pty Limited Risk Frontiers Group Pty Limited U@MQ Limited	Graythwaite Charitable Trust Health Administration Corporation - Public Health System Support Division Special Purpose Service Entity Health Education and Training Institute - Health Education and Training Institute Special Purpose Service Entity Justice Health and Forensic Mental Health Network - Justice Health and Forensic Mental Health Network Special Purpose Service Entity Local Health Networks - Central Coast - Central Coast Local Health District Special Purpose Entity - Far West - Far West Local Health District Special Purpose Entity - Hunter New England - Hunter New England Local Health District Special Purpose Entity - Illawarra Shoalhaven - Illawarra Shoalhaven Local Health District Special Purpose Entity - Mid North Coast - Mid North Coast Local Health District Special Purpose Entity - Murrumbidgee - Murrumbidgee Local Health District Special Purpose Entity - Nepean Blue Mountains - Nepean Blue Mountains Local Health District Special Purpose Entity - Northern NSW	- Western NSW - Western NSW Local Health District Special Purpose Entity - Western Sydney - Western Sydney Local Health District Special Purpose Entity NSW Kids and Families
Marine Estate Management Authority		Ministry for Police and Emergency Services
Marine Parks Authority		Motor Accidents Authority of New South Wales
Mental Health Commission of New South Wales		Motor Vehicle Repair Industry Authority
		Multicultural NSW Multicultural NSW Staff Agency
		Mutawintji Board of Management
		Mt Grenfell National Park Board of Management
		National Art School
		Natural Resources Commission Natural Resources Commission Staff Agency
		Networks NSW Pty Limited
		New South Wales Aboriginal Land Council
		New South Wales Crime Commission New South Wales Crime Commission Staff Agency
		New South Wales Electoral Commission New South Wales Electoral Commission Staff Agency
		New South Wales Government Telecommunications Authority



New South Wales Health Foundation	Police Integrity Commission	Sydney Cricket and Sports Ground Trust
New South Wales Home Building Compensation Fund	Policy Integrity Commission Staff Agency	Sydney Cricket and Sports Ground Trust Staff Agency
New South Wales Institute of Psychiatry	Port Authority of New South Wales	Sydney Ferries
New South Wales Institute of Psychiatry Staff Agency	Port Botany Lessor Pty Limited	Sydney Harbour Foreshore Authority
New South Wales Institute of Sport	Port Kembla Lessor Pty Limited	Sydney Olympic Park Authority
New South Wales Rural Assistance Authority	Port of Newcastle Lessor Pty Ltd	Sydney Opera House Trust
New South Wales Rural Fire Service	Ports Assets Ministerial Holding Corporation	– Sydney Opera House Trust Staff Agency
New South Wales Treasury Corporation	Public Reserve Management Fund	Sydney Trains
TCorp Nominees Pty Limited	Public Service Commission	Sydney Water Corporation
Treasury Corporation Division of the Government Service	Public Trustee NSW Common Fund	Taronga Conservation Society Australia
NSW Architects Registration Board	Rail Corporation New South Wales	Teacher Housing Authority of New South Wales
NSW Businesslink Pty Ltd	Trainworks Limited	Technical and Further Education Commission, New South Wales
NSW Environment Protection Authority	Rental Bond Board	TAFE Commission (Senior Executives) Staff
Environment Protection Authority Staff Agency	Residual Business Management Corporation	Technical Education Trust Funds
NSW Environmental Trust	Responsible Gambling Fund	The Office of the Children's Guardian of NSW
NSW Fire Brigades Superannuation Pty Limited	Rice Marketing Board for the State of New South Wales	TransGrid
NSW Food Authority	Roads and Maritime Services	Treasury
NSW Government Telecommunications Authority	Sydney Motorway Corporation	Trustees of the ANZAC Memorial Building
NSW Land and Housing Corporation	WestConnex Delivery Authority	Trustees of the Farrer Memorial Research Scholarship Fund
NSW Ovine Johne's Disease Transaction-Based Contribution Scheme	Royal Botanic Gardens and Domain Trust	Trustees of the Museum of Applied Arts and Sciences
NSW Police Force	SAS Trustee Corporation	Trustees of the Museum of Applied Arts and Sciences Staff Agency
NSW Self Insurance Corporation	SAS Trustee Corporation Staff Agency	Trustees of the Parliamentary Contributory Superannuation Fund
NSW Skills Board	SAS Trustee Corporation – Pooled Fund	Universities Admission Centre (NSW & ACT) Pty Limited
NSW Trains	Buroba Pty Limited	University of Newcastle, The
NSW Trustee and Guardian	Valley Commerce Pty Limited	Newcastle Innovation Limited
NSW Trustee and Guardian Common Fund – Financial Management	State Super Financial Services Australia Limited	UON Singapore Pte Ltd
Office of Finance and Services	State Super Retirement Fund	University of New England
Office of the Children's Guardian	State Super Fixed Term Pension Plan	Agricultural Business Research Institute Limited
Office of the Director of Public Prosecutions	State Super Investment Fund	Sport UNE Limited
Office of Environment and Heritage	Service NSW	UNE Foundation
Office of Local Government	Sesquicentenary of Responsible Government Trust Fund	UNE Foundation Limited
Office of Sport	Southern Cross University	UNE Life Pty Ltd
Office of the NSW State Emergency Services	Norsearch Limited	UNE Partnerships Pty Limited
Ombudsman's Office	State Rail Authority Residual Holding Corporation	University of New South Wales
Parliamentary Contributory Superannuation Fund	State Records Authority of New South Wales	UNSW Global Pty Limited
Parliamentary Counsel's Office	State Rescue Board	– Australian Education Consultancy Limited
Parramatta Park Trust	State Sporting Venues Authority	– UNSW Global India Pvt Limited
	State Transit Authority of New South Wales	– UNSW (Hong Kong) Limited
	State Water Corporation	– UNSW Global (Singapore) Pte Limited
	Stockton Bight Board of Management	
	Superannuation Administration Corporation (trading as Pillar Administration)	



# Financial audit clients, reviews and other related services

## 2 Appendix two (continued)

NewSouth Innovations Pty Limited	CCCU Trust
- Cystemix Pty Limited	UOWD Limited
Qucor Pty Limited	- UOWC Limited
Scientia Clinical Research Limited	The University of Wollongong USA
The New South Wales Minerals Industry/ University of New South Wales Education Trust	Foundation
UK Friends of UNSW Australia	Sydney Business School Pty Limited
University of New South Wales Foundation Limited	University of Wollongong Asset Trust
University of New South Wales Foundation	University of Wollongong Recreation and Aquatic Centre Limited
University of New South Wales Press Limited	Wollongong UniCentre Limited
UNSW Hong Kong Foundation Limited	<b>Urban Growth NSW Development Corporation</b>
UNSW Study Abroad – Friends and US Alumni Inc	Australian Technology Park Sydney Limited
<b>University of Technology, Sydney</b>	<b>Venues NSW</b>
accessJTS Pty Limited	Newcastle International Sports Centre Club
AustLii Foundation Ltd	<b>Veterinary Practitioners Board</b>
Insearch Limited	<b>Waste Assets Management Corporation</b>
Insearch Education International Pty Limited	<b>Water Administration Ministerial Corporation</b>
Insearch (Shanghai) Limited	<b>Water NSW Corporation</b>
Pivot Pty Limited	<b>Wentworth Park Sporting Complex Trust</b>
Sydney Educational Broadcasting Limited	<b>Western Sydney Parklands Trust</b>
UTS Global Pty Limited	<b>Wild Dog Destruction Board</b>
<b>University of Sydney, The</b>	<b>Wine Grapes Marketing Board for the City of Griffith and the Shires of Leeton, Carrathool and Murrumbidgee</b>
A14 Holdings Limited	<b>Worimi Board of Management</b>
SydneyLearning Pty Limited	<b>WorkCover Authority of New South Wales</b>
Sydney Talent Pty Limited	<b>Workers' Compensation (Dust Diseases) Board</b>
The Warren Centre for Advanced Engineering Limited	<b>Workers' Compensation Nominal Insurer (trading as The NSW WorkCover Scheme)</b>
United States Studies Centre Limited	<b>Wyong Water Supply Authority</b>
University of Sydney Professorial Superannuation System	
Westmead IVF Pty Limited	
<b>University of Western Sydney, The</b>	
Television Sydney (TVS) Limited	
University of Western Sydney Foundation Limited	
University of Western Sydney Foundation Trust	
UWS College Pty Limited	
UWS Early Learning Limited	
UWS Enterprises Pty Limited	
uwconnect Limited	
Whitlam Institute within the University of Western Sydney Limited and Whitlam Institute within the University of Western Sydney Trust	
<b>University of Wollongong</b>	
Community College of City University Limited	



## **Audit-related services requested by the Treasurer under s. 27B(3)(c) of the *Public Finance and Audit Act 1983***

Any audit or audit related services for which:

- a Commonwealth or State Government Body requires, for regulatory purposes, a NSW public sector agency to have information, reports or returns audited, reviewed, examined or certified by an auditor, and
- a NSW public sector agency asks the Audit Office to undertake the audit, review, examination or certification.

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Audit of concise financial reports of NSW public sector agencies

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Audit or audit related services to enable NSW public sector agencies to meet requirements under the *Corporations Act 2001* or the *Superannuation Industry (Supervision) Act 1993*

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Audit reports required by s. 24 of the *Charitable Fundraising Act 1991* for NSW Government agencies that conduct fundraising appeals

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Audit of financial reports for funds within the Special Deposits Account

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Audit or audit related services requested by a NSW Government agency in relation to information, reports of returns required to be provided by NSW Government agencies under the terms of a contract, lease or agreements between the NSW Government agency and third parties

---

Audit of data returns or reports required under the Australian Government/State Agreements

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Audit of data returns or reports to acquit Disaster Relief Payments from the Commonwealth

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Audit of data returns or reports to acquit grants provided by the Commonwealth and other donors to NSW Government agencies

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Review of agencies' compliance with the requirements of NSW Government Treasury Directions – Section 744.05 'Disaster Recovery Plan' and the NSW Government Digital Information Security Policy

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Audit of universities' Higher Education Research Data Collection (HERDC) Return – Return 1 as required by Commonwealth funding arrangements and/or agreements

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Audit of general purpose financial statements of the:

- NSW Trustee and Guardian Common Fund – Trustee
- NSW Trustee and Guardian Common Fund – Financial Management
- Commissioner for Uniform Legal Services Regulation
- The Legal Services Council

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Audit of special purpose and trust funds for controlled entities of the Ministry of Health

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Certify financial management, control systems and other matters for the Audit Office's clients required by AusAID as a condition of AusAID funding

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Issue letters of comfort to interested parties of NSW Treasury Corporation regarding its domestic and offshore funding activities

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Review of the reasonableness of the estimates and forecasts in the 2016–17 Budget

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# Financial audit clients, reviews and other related services

## 2 Appendix two (continued)

### Overseas visits

Staff member	Date of travel	Return date	Destination	Reason
John Viljoen Susanti Tedja	1 August 2015	9 August 2015	Indonesia	To participate in a forum discussion and workshop with BPK Indonesia regarding accrual reporting and provide insight of change management
Radhika Reddy Divya Anand John Cantlon	14 September 2015	26 September 2015	Lord Howe Island	To audit Lord Howe Island Board in accordance with the <i>Public Finance and Audit Act 1983</i>
Tony Whitfield	12 October 2015	18 October 2015	Port Vila, Vanuatu	To attend Pacific Association of Supreme Audit Institution (PASAI) Congress
Chris Clayton	9 November 2015	22 November 2015	Hong Kong and Dubai	To undertake an audit of UOW Enterprises' campuses in Hong Kong and Dubai
Raja Gnanasundaram	13 November 2015	22 November 2015	Dubai	To undertake an audit of UOW Enterprises' campus in Dubai
Susanti Tedja Yuliane Tjandra	30 November 2015	11 December 2015	Indonesia	To participate in the forum discussion and workshop with BPK Indonesia and assist in auditing
Bola Oyetunji	22 February 2016	27 February 2016	Nanjing, China	To undertake an audit of the University of New South Wales (Nanjing)
Bola Oyetunji	27 February 2016	2 March 2016	Hong Kong	To undertake an audit of Australian Education Consultancy Limited, UNSW Hong Kong Limited and UNSW Hong Kong Foundation Limited
Chris Phillips Nirupama Mani	27 February 2016	5 March 2016	Hong Kong and Singapore	To undertake an audit of Australian Education Consultancy Limited, UNSW Hong Kong Limited, UNSW Hong Kong Foundation Limited and UNSW (Singapore) Pte Limited



# Services to the public sector

## 3 Appendix three

### Appearances before parliamentary committees

We appeared before the following parliamentary committees.

Date	Committee	Event	Who
9 November 2015	Public Accounts Committee	Examination of the Auditor-General's Performance Audit Reports September 2013 – July 2014	Tony Whitfield Kathrina Lo
9 November 2015	General Purpose Standing Committee No. 6	Inquiry into vocational education and training in New South Wales	Tony Whitfield Kathrina Lo Giulia Vitetta

### Memberships

Audit Office staff were members of the following public sector organisations and committees.

Margaret Crawford	Australasian Council of Auditors-General – Member Australian Institute of Company Directors – Fellow Institute of Public Administration Australia – Fellow and NSW Council
Tony Whitfield	Australasian Council of Auditors-General – Financial Reporting and Auditing Committee
Peter Barnes	Taxation Hardship Relief Board
Alison Gatt	Australasian Council of Auditors-General – Financial Reporting and Auditing Committee Australian Prudential Regulatory Authority (APRA) – Superannuation National Audit Consultative Committee
Kathrina Lo	Australasian Council of Auditors-General – Heads of Performance Audit Group Project Advisory Group for Review of Standard on Assurance Engagements ASAE 3500 'Performance Engagements' by Auditing and Assurance Standards Board
James Sugumar	NSW Public Sector Community of Finance Professionals – Advisory Board
Barry Underwood	Corruption Prevention Network – Board Member (ex officio) Public Interest Disclosure Steering Committee – Auditor-General's Representative
John Viljoen	Australasian Council of Auditors-General – Quality Assurance Review Panel
Michael Thistlethwaite	NSW Public Sector Community of ICT Professionals – Member NSW Public Sector Community of Change Professionals – Member
Karen Duke	Institute of Public Administration Australia – Member
Giulia Vitetta	Institute of Public Administration Australia – Member



# Services to the public sector

## 3 Appendix three (continued)

### Presentations

Audit Office staff gave the following presentations to various public sector audiences.

Title	Presenter(s)	Date	Who
Performance Audit Report on Identifying Productivity in the Public Sector	Kathrina Lo Trevor Puckering	4 August 2015	Public Sector Union Consultative Forum
Transition to Accrual Accounting (Presentation Series)	John Viljoen Susanti Tedja	4 – 6 August 2015	The Audit Board of the Republic of Indonesia
CFOs as Leaders	Tony Whitfield	13 August 2015	NSW Public Sector Community of Finance Professionals – CFO Forum
COSO – An Integrated Approach, Context and Framework	Lambros Lambropoulos	13 October 2015	The University of Sydney
Developing and Delivering a Corporate Strategy	Alison Gatt	28 October 2015	Macquarie University
Auditing Accrual Based Financial Statements	Susanti Tedja Yuliane Tjandra Steven Martin Alison Gatt Richelle Geelan Aaron Green Chariee Bultitude Farisha Ali Monique Bartley Ray Bailey Chris Phillips Cathy Wu Brett Chaiyawat Jonathan Lam Liz Basey Nirupama Mani	2 – 6 November 2015	The Audit Board of the Republic of Indonesia
Preparation of an Audit Program Under Accrual Accounting	Susanti Tedja Yuliane Tjandra	30 November 2015 – 11 December 2015	The Audit Board of the Republic of Indonesia
Contract Audit Agents' Forum	Steven Martin David Daniels	23 February 2016	Contract Audit Firms that Work with the Auditor-General
NSW Health Audit Update – Audit Office Reflections	Steven Martin Chris Clayton	24 February 2016	NSW Health Directors of Finance and Chairs of Audit and Risk Management Committees

# Services to the public sector

## 3 Appendix three (continued)

### Presentations

Audit Office staff gave the following presentations to various public sector audiences (continued).

Title	Presenter(s)	Date	Who
Performance Audit Report on Public Sector Management Reforms	Kathrina Lo	1 March 2016	Public Sector Union Consultative Forum
NSW Health Audit Update – Audit Office Reflections	Chris Clayton David Klein	9 March 2016	NSW Health Financial Accountants Forum
Assessing Controls in an IT World	Brett Chaiyawat	14 March 2016	Chartered Accountants Australia and New Zealand – 2016 Audit Conference, Brisbane
Building an Audit Function Fit for the Future	Alison Gatt	17 March 2016	Chartered Accountants Australia and New Zealand – 2016 Audit Conference, Sydney
Assessing Controls in an IT World	Brett Chaiyawat	17 March 2016	Chartered Accountants Australia and New Zealand – 2016 Audit Conference, Sydney
The Value of Compliance	Scott Stanton	31 March 2016	Information and Privacy Commission (IPC) University Forum
Women in Leadership – Achieving and Flourishing	Margaret Crawford	5 April 2016	Australia and New Zealand School of Government (ANZSOG)
Assessing Controls in an IT World	Brett Chaiyawat	5 April 2016	Chartered Accountants Australia and New Zealand – 2016 Audit Conference, Adelaide
Assessing Controls in an IT World	Brett Chaiyawat	11 April 2016	Chartered Accountants Australia and New Zealand – 2016 Audit Conference, Melbourne
Building Resilience and Embracing Challenges	Margaret Crawford	5 May 2016	Australian School of Applied Management
State Update on Environmental Auditing, and Reporting for Impact	Giulia Vitetta	12 May 2016	Pacific Association of Supreme Audit Institutions (PASAI)/Australasian Council of Auditors-General (ACAG) Regional Working Group on Environmental Auditing (RWGEA) Meeting
Working with the Audit Office	Steven Martin	16 May 2016	Local Government Auditor's Association Annual Conference
NSW Health Audit Update – Audit Office Reflections	Chris Clayton	17 May 2016	NSW Health Audit Working Party (NSW Health Chief Audit Executives and Internal Auditors)



# Services to the profession

## 4 Appendix four

### Memberships

Audit Office staff were members of the following committees, professional associations, panels or working parties.

Margaret Crawford	Australian Institute of Company Directors
Alison Gatt	Macquarie University Departmental Advisory Board – Department of Accounting and Corporate Governance – Member Chartered Accountants Australia and New Zealand – Sydney Research Group – Member
Chris Giumelli	CPA Australia – Public Sector Committee, Chairman and Member
Lambros Lambropoulos	Information Systems Audit and Control Association (ISACA) – Director, Academic Relations
Barry Li	CPA Australia – Deputy Chair of the Young Professionals Committee (NSW)
Kathrina Lo	Law Society of New South Wales – Member
Steven Martin	Chartered Accountants Australia and New Zealand – Accounting, Assurance and Governance Discussion Group
Bola Oyetunji	Global Association of Risk Professionals (GARP) Financial Services Institute of Australasia (FINSIA)
Scott Stanton	CPA Australia – NSW Division, Divisional Councillor CPA Australia – NSW Divisional Council, Divisional Council Representative to the NSW Public Sector Committee CPA Australia – NSW Division, Network Public Sector Liaison Officer CPA Australia – Representative Council, Councillor
Tony Whitfield	International Governance and Performance Research Centre – Advisory Panel
Xin Yin Ooi	Institute of Actuaries Australia – Associate Member

### Education

Audit Office staff contributed to these professional publications, resources and qualification programs.

Alison Gatt	Chartered Accountants Australia and New Zealand – Member Advisory Panel Audit and Assurance Module
Lambros Lambropoulos	Macquarie University – Curriculum Development – Information Systems Audit and Assurance Subject
Weini Liao	CPA Australia – Exam Developer – Advanced Audit and Assurance 2016 Subject
Xin Yin Ooi	Institute of Actuaries of Australia – Chartered Enterprise Risk Actuary

# Services to the profession

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## 4 Appendix four (continued)

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### Submissions to professional bodies

The Audit Office contributes to the collaborative effort of all Australian audit offices by helping to develop responses to professional bodies on pronouncements exposed for comment. We have prepared or contributed to the following responses by the Australasian Council of Auditors-General.

Title	Date
<b>AASB – Australian Accounting Standards Board</b>	
Exposure Draft ED 261 'Service Concession Arrangements: Grantors'	27 July 2015
Exposure Draft ED 260 'Income of Not-for-Profit Entities'	14 August 2015
Exposure Draft ED 264 'Conceptual Framework for Financial Reporting'	2 October 2015
Exposure Draft ED 269 'Recoverable Amount of Non-cash-Generating Specialised Assets of Not-for-Profit Entities'	16 November 2015
Invitation to Comment (ITC 34) 'AASB Agenda Consultation 2017–2019'	11 March 2016
Exposure Draft ED 270 'Reporting Service Performance Information'	29 April 2016
<b>IASB – International Accounting Standards Board</b>	
Exposure Draft ED/2015/3 'Conceptual Framework for Financial Reporting'	2 October 2015

# Services to the profession

## 4 Appendix four (continued)

### Presentations

Audit Office staff gave the following presentations to various professional auditing and accounting, and other audiences.

Title	Presenter(s)	Date	Who
Audit Office of New South Wales – Financial Auditing	Steven Martin Barry Underwood	29 October 2015	Department of Finance, Fujian Province, China
The Cross City Tunnel Project – Public Private Partnerships (PPPs) Overview	Tony Whitfield	23 February 2016	Japanese Delegation – Government Financial Institutions Audit Division
Public Sector Auditing Methods	Barry Underwood	27 April 2016	Korean Board of Audit and Inspection
IT Audit at the Audit Office of New South Wales	Barry Underwood William Haigh Brett Chaiyawat	16 May 2016	Korean Board of Audit and Inspection
Transparency in Public Sector Reporting	Tony Whitfield	9 June 2016	Australasian Reporting Awards Seminar



# Publications

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## 5 Appendix five

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### Financial audit reports

Volume	Focus	Date released
Volume Four 2015	Treasury and Finances	15 October 2015
Volume Five 2015	Premier and Cabinet	17 November 2015
Volume Six 2015	Transport	19 November 2015
Volume Seven 2015	Part One Law and Order, Part Two Emergency Services	24 November 2015
Volume Eight 2015	Family and Community Services	26 November 2015
Volume Nine 2015	Planning and Environment	3 December 2015
Volume Ten 2015	Health	8 December 2015
Volume Eleven 2015	Education and Communities	10 December 2015
Volume Twelve 2015	Part One Trade & Investment and TAFE, Part Two Water	15 December 2015
Volume Thirteen 2015	Electricity	15 December 2015
Volume One 2016	Areas of Focus from 2015	25 February 2016
Volume Two 2016	Focusing on Universities	2 June 2016
Volume Three 2016	Additional Entitlements for Members of Parliament	30 June 2016

## Performance audit reports

Agencies audited	Performance audit report	Date released
<ul style="list-style-type: none"> <li>○ NSW Health</li> <li>○ Department of Education and Communities</li> <li>○ Transport for NSW</li> <li>○ NSW Police Force</li> <li>○ Department of Justice</li> <li>○ NSW Treasury</li> </ul>	Identifying Productivity in the Public Sector	16 July 2015
<ul style="list-style-type: none"> <li>○ Department of Family and Community Services</li> </ul>	Transferring Out-of-Home Care to Non-Government Organisations	2 September 2015
<ul style="list-style-type: none"> <li>○ Transport for NSW</li> </ul>	Sydney Metropolitan Bus Contracts	9 September 2015
<ul style="list-style-type: none"> <li>○ Department of Family and Community Services</li> </ul>	Community Housing	16 September 2015
<ul style="list-style-type: none"> <li>○ Transport for NSW</li> <li>○ Roads and Maritime Services</li> </ul>	Albert 'Tibby' Cotter Walkway	17 September 2015
<ul style="list-style-type: none"> <li>○ NSW Health</li> </ul>	Activity Based Funding Data Quality	4 November 2015
<ul style="list-style-type: none"> <li>○ Department of Trade and Investment, Regional Infrastructure and Services</li> </ul>	Government Assistance to Industry	17 December 2015
<ul style="list-style-type: none"> <li>○ NSW Health</li> </ul>	Mental Health Post-Discharge Care	17 December 2015
<ul style="list-style-type: none"> <li>○ Public Service Commission</li> </ul>	Public Sector Management Reforms	28 January 2016
<ul style="list-style-type: none"> <li>○ Transport for NSW</li> </ul>	Franchising of Sydney Ferries Network Services	4 February 2016
<ul style="list-style-type: none"> <li>○ Service NSW</li> <li>○ Customer Service Commissioner</li> </ul>	Realising the Benefits of the Service NSW Initiative	17 February 2016
<ul style="list-style-type: none"> <li>○ Department of Justice</li> <li>○ Corrective Services NSW</li> </ul>	Performance Frameworks in Custodial Centre Operations	3 March 2016
<ul style="list-style-type: none"> <li>○ Department of Premier and Cabinet</li> </ul>	Managing Unsolicited Proposals in New South Wales	10 March 2016
<ul style="list-style-type: none"> <li>○ Department of Justice</li> <li>○ Juvenile Justice NSW</li> </ul>	Reintegrating Young People into the Community After Detention	28 April 2016
<ul style="list-style-type: none"> <li>○ Department of Education</li> </ul>	Supporting Students with Disability in NSW Public Schools	12 May 2016
<ul style="list-style-type: none"> <li>○ Department of Education</li> </ul>	Early Childhood Education	26 May 2016

# Publications

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## 5 Appendix five (continued)

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### Professional Update

Professional Update is produced by our Audit Support team with the main purpose of informing our readers of current issues in the accounting and auditing industry.

Professional Update was published in the following months:

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July 2015

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August 2015

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September 2015

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October 2015

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November 2015

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February 2016

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March 2016

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April 2016

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May 2016

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June 2016

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### Annual report

#### Annual Report 2014–15

Total external production costs for the Annual Report 2015–16: \$0.



# Workplace diversity and disability inclusion action plan

## 6 Appendix six

### Trends in the representation of Workforce Diversity groups

	Benchmark/Target*	2013-14	2014-15	2015-16
Workforce Diversity Group	%	% of total staff		
Women	50	51.3	50.2	49.3
Aboriginal people and Torres Strait Islanders	2.6	0	0	0
People whose first language spoken as a child was not English	19	43.2	40.4	38
People with a disability	n/a	2.2	2.7	2.5
People with a disability requiring work-related adjustment	1.5	1.5	2.0	1.8

### Trends in the distribution of Workforce Diversity groups

	Benchmark/Target*	2013-14	2014-15	2015-16
Workforce Diversity Group	%	% of total staff		
Women	100	96	100	97
Aboriginal people and Torres Strait Islanders	100	n/a	n/a	0
People whose first language spoken as a child was not English	100	94	98	98
People with a disability	100	n/a	n/a	n/a
People with a disability requiring work-related adjustment	100	n/a	n/a	n/a

\* Provided by the Public Service Commission.

<sup>1</sup> A Distribution Index of 100 indicates that the centre of the distribution of the Workforce Diversity group across salary levels is equivalent to that of other staff. Values less than 100 mean that the Workforce Diversity group tends to be more concentrated at lower salary levels than is the case for other staff. The more pronounced this tendency is, the lower the index will be. In some cases the index may be more than 100, indicating that the Workforce Diversity group is less concentrated at lower salary levels.

<sup>2</sup> The Distribution Index is not calculated where Workforce Diversity group or non-Workforce Diversity group numbers are less than 20.

# Workplace diversity and disability inclusion action plan

## 6 Appendix six (continued)

### Workplace Diversity outcomes

In 2015–16, the Audit Office prioritised the following policies and programs:

- educated and trained all new employees on behaving ethically which includes code of conduct and bullying and harassment training as a part of our induction process
  - continued our approach to championing flexible working practices with the introduction of specific flexibility policies for Award and contract staff
  - implemented a performance management system with 100 per cent take up rate
  - started pilot to create 'Connect' tool to share topics, learning material and create discussion
  - developed an online recruitment tool providing an improved application process for candidates
  - launched a compensation module as a part of the continuous improvement of the remuneration assessment process
  - updated safety key performance indicators to assist with benchmarking across the wider sector
  - WHS policy review started with Stage One focusing on the review of WHS policies against legislation and ensure current processes are reflective of best practice
  - developed a Respect and Diversity online learning module that was launched to the business to encourage workplace diversity, and further our education on harassment, bullying and discrimination
  - a four-year disability and inclusion action plan has been drafted and is currently being consulted on
  - our staff celebrated diversity on a regular basis through workplace gatherings
  - worked with various internal stakeholders to review the Audit Office Award for the 2016 year.
- In 2016–17 we will focus on the following policies and programs:
- progressing Stage Two of the WHS policy review
  - ensuring all new and existing employees complete compulsory Respect and Diversity online learning

- complete consultation and implement the first year of the disability and inclusion action plan
- investigate practical initiatives for increasing the employment of Aboriginal and Torres Strait Islander people
- continuing to support female participation in the workplace
- continuing to champion work-life balance and flexible working practices across the organisation
- continuing diversity celebrations
- piloting the 'Connect' social tool with two graduate intake groups to further develop the concept ahead of launch to the rest of the organisation
- continuing our focus on inclusion and accessibility.

### Multicultural Policies and Services Program

The Audit Office's activities are centred on providing services to parliament and government agencies, not directly to members of the public. Therefore we have limited capacity to address multicultural services issues.

We respect the rights of Australian citizens and residents who wish to become citizens to seek employment from advertised vacancies in the Audit Office.

Our employment record is evidence of the support for cultural diversity. Our commitment is reflected in the number of racial, ethnic and ethno religious groups that comprise our staff.

Our Multicultural Policies and Services Program Statement is our planning document showing we will address the needs of a culturally diverse society.

Our Diversity Communication Plan 2015–16 is designed to communicate diversity activities, which includes initiatives across the Audit Office so that employees:

- are informed about diversity activities
- know their responsibilities and rights
- understand the Audit Office's commitment to diversity
- understand the legislation and/or associated requirements underlying diversity
- are supportive of and engaged with the Audit Office's diversity activities and events.

### Disability Inclusion Action Plan

The *Disability Inclusion Act 2014* (the Act) demonstrates the ongoing commitment of the NSW Government to building an inclusive community.

In keeping with the Act, the Audit Office has a strategic goal to make the Audit Office an inclusive and accessible workplace. Our goal is to develop and implement an inclusion and accessibility framework in line with whole-of-government strategy to improve engagement and the way we work together.

A key part of this framework is our commitment to inclusion for people with disability and we will do so through the development, consultation, implementation and evaluation of the Audit Office Disability Inclusion Action Plan. This plan will play an important role in promoting inclusion and will provide the practical measures the Audit Office can action to continuously improve in this space.

Our new Disability Inclusion Action Plan is in the consultation phase and is a four-year plan that will continue to meet the needs of people with a disability, both employees and clients, by:

- increasing accessibility to information, services and workplaces for people with disability
- ensuring positive attitudes and behaviours towards people with disability in all communication and interactions in and with the Audit Office
- attracting and retaining people with disability to work for the Audit Office
- improving accessibility to Audit Office internal and external systems, processes and information for people with disability
- measuring the quality of our strategies and the effectiveness of our processes and procedures.



# Accounts payable performance

## 7 Appendix seven

### Aged analysis at the end of each quarter

Quarter	Current (i.e. within due date) \$'000	Less than 30 days overdue \$'000	Between 30 and 60 days overdue \$'000	Between 60 and 90 days overdue \$'000	More than 90 days overdue \$'000
<b>All suppliers</b>					
September	425,882	122,725	4,125	162,821	–
December	27,005	19,569	–	–	–
March	62,033	1,775	–	–	–
June	383,976	9,949	–	–	–
<b>Small business suppliers</b>					
September	83,671	4,950	–	4,821	–
December	2,071	1,320	–	–	–
March	1,540	–	–	–	–
June	–	6,634	–	–	–

### Accounts due or paid within each quarter

Measure	September \$'000	December \$'000	March \$'000	June \$'000
<b>All suppliers</b>				
Number of accounts due for payment	771	547	483	843
Number of accounts paid on time	747	545	481	842
Actual percentage of accounts paid on time (based on number of accounts)	97%	100%	99.6%	99.6%
Dollar amount of accounts due for payment	6,222,319	4,955,838	4,054,956	6,087,659
Dollar amount of accounts paid on time	6,028,628	4,937,718	4,038,165	6,080,438
Actual percentage of accounts paid on time (based on \$)	97%	100%	99.6%	99.9%
Number of payments for interest on overdue accounts	–	–	–	–
Interest paid on overdue accounts	–	–	–	–
<b>Small business suppliers</b>				
Number of accounts due for payment to small businesses	48	23	14	15
Number of accounts due to small businesses paid on time	46	23	14	15
Actual percentage of small business accounts paid on time (based on number of accounts)	96%	100%	100%	100%
Dollar amount of accounts due for payment to small businesses	197,881	99,367	15,028	71,467
Dollar amount of accounts due to small businesses paid on time	189,636	99,367	15,028	71,467
Actual percentage of small business accounts paid on time (based on \$)	96%	100%	100%	100%
Number of payments to small business for interest on overdue accounts	–	–	–	–
Interest paid to small businesses on overdue accounts	–	–	–	–

#### Commentary

During the year we paid our accounts on time, and exceeded our target of 90 per cent for the year. When compared to the previous year, the actual payment of accounts on time at 99 per cent is an increase on last year's 94 per cent. Processes are continually improving as the practice management system is fully embedded within the organisation and procedures are improved by transferring to online versions.

#### Interest on late payments

We had no instances of penalty interest for delayed payments to a supplier for the year.

#### Credit Card Certification

The Purchasing Card Policy was last reviewed and updated in June 2016 and is considered current. The policy and controls applied to the use of credit cards are applicable and applied to the use of purchasing cards. The rules are consistent with government policy as outlined in Treasurer's Directions and NSW Treasury Circulars. For the 2015–16 financial year, credit/purchasing card use by officers of the Audit Office has been in line with government requirements.



# Consultants

## 8 Appendix eight

### Consultants

A consultant in the Audit Office is referred to as a person or organisation that provides expert advice professionally to assist decision making. Audit Office consultancy expenses for 2015–16 were \$302,136. The consultancy services were provided for audit services, system services and strategic consulting.

Consultant	Nature of service	Amount \$
<b>Contracts \$50,000 or more</b>		
Harriss Wagner Pty Ltd	Consulting on Elite System and processes	75,000
Deloitte Access Economics Pty	Audit – Review of Total State Sector NSW 2016–17 Budget	52,604
<b>Total</b>	<b>(2 contracts)</b>	<b>127,604</b>
<b>Contracts \$30,000 to \$50,000</b>		
KPMG	Performance Audit – Corrective Services best practice performance management	47,425
Value Network Pty Ltd	Performance Audit – Expert advice, reviews and better practice advice	31,680
<b>Total</b>	<b>(2 contracts)</b>	<b>79,105</b>
<b>Contracts less than \$30,000 (total)</b>	<b>(16 contracts)</b>	<b>95,427</b>
<b>Total expenditure for 2015–16</b>		<b>302,136</b>



# Digital information security annual attestation statement

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## 9 Appendix nine

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### Digital Information Security Annual Attestation Statement for the 2015–16 Financial Year for the Audit Office of New South Wales

I, Margaret Crawford, am of the opinion that the Audit Office of New South Wales had an Information Security Management System in place during the 2015–2016 financial year that is consistent with the Core Requirements set out in the NSW Government Digital Information Security Policy.

The controls in place to mitigate identified risks to the digital information and digital information systems of the Audit Office of New South Wales are adequate.

There is no agency under the control of the Audit Office of New South Wales which is required to develop an independent ISMS in accordance with the NSW Government Digital Information Security Policy.

The Audit Office of New South Wales has maintained certified compliance with ISO 27001 Information technology – Security techniques – Information security management systems – Requirements by an Accredited Third Party during the 2015–2016 financial year.



**Margaret Crawford**

Auditor-General

# GIPA application information

## 10 Appendix ten

Commentary on applications for information under the *Government Information (Public Access) Act 2009* (the GIPA Act) can be found on page 60.

**Table A: Number of applications by type of applicant and outcome\***

	Access granted in full	Access granted in part	Access refused in full	Information not held	Information already available	Refuse to deal with application	Refuse to confirm/deny whether information is held	Application withdrawn
Media	0	0	0	0	0	0	0	0
Members of parliament	0	0	2	0	0	0	0	0
Private sector business	0	0	0	0	0	0	0	0
Not for profit organisations or community groups	0	0	0	0	0	0	0	0
Members of the public (application by legal representative)	0	0	0	0	0	0	0	0
Members of the public (other)	0	0	1	0	0	0	0	0

\* More than one decision can be made in respect of a particular access application. If so, a recording must be made in relation to each such decision. This also applies to table B.

**Table B: Number of applications by type of application and outcome**

	Access granted in full	Access granted in part	Access refused in full	Information not held	Information already available	Refuse to deal with application	Refuse to confirm/deny whether information is held	Application withdrawn
Personal information applications*	0	0	0	0	0	0	0	0
Access applications (other than personal information applications)	0	0	3	0	0	0	0	0
Access applications that are partly personal information applications and partly other	0	0	0	0	0	0	0	0

\* A 'personal information application' is an access application for personal information (as defined in clause 4 of Schedule 4 to the Act) about the applicant (the applicant being an individual).

**Table C: Invalid applications**

Reason for invalidity	Number of applications
Application does not comply with formal requirements (section 41 of the Act)	0
Application is for excluded information of the agency (section 43 of the Act)	3
Application contravenes restraint order (section 110 of the Act)	0
Total number of invalid applications received	3
Invalid applications that subsequently became valid applications	0



**Table D: Conclusive presumption of overriding public interest against disclosure: matters listed in Schedule 1 of the Act**

	Number of times consideration used*
Overriding secrecy laws	0
Cabinet information	0
Executive Council information	0
Contempt	0
Legal professional privilege	0
Excluded information	3
Documents affecting law enforcement and public safety	0
Transport safety	0
Adoption	0
Care and protection of children	0
Ministerial code of conduct	0
Aboriginal and environmental heritage	0

\* More than one public interest consideration may apply in relation to a particular access application and, if so, each such consideration is to be recorded (but only once per application). This also applies in relation to Table E.

**Table E: Other public interest considerations against disclosure: matters listed in table section 14 of the Act**

	Number of occasions when application not successful
Responsible and effective government	0
Law enforcement and security	0
Individual rights, judicial processes and natural justice	0
Business interests of agencies and other persons	0
Environment, culture, economy and general matters	0
Secrecy provisions	0
Exempt documents under interstate Freedom of Information legislation	0

**Table F: Timeliness**

	Number of applications
Decided within the statutory timeframe (20 days plus any extensions)	3
Decided after 35 days (by agreement with applicant)	0
Not decided within time (deemed refusal)	0
<b>Total</b>	<b>3</b>

**Table G: Number of applications reviewed under Part 5 of the Act (by type of review and outcome)**

	Decision varied	Decision upheld	Total
Internal review	0	0	0
Review by Information Commissioner*	0	0	0
Internal review following recommendation under section 93 of Act	0	0	0
Review by Administrative Decisions Tribunal	0	0	0
	<b>Total 0</b>	<b>Total 0</b>	<b>Total 0</b>

\* The Information Commissioner does not have the authority to vary decisions, but can make recommendations to the original decision-maker. The data in this case indicates that a recommendation to vary or uphold the original decision has been made by the Information Commissioner.

**Table H: Applications for review under Part 5 of the Act (by type of applicant)**

	Number of applications for review
Applications by access applicants	0
Applications by persons to whom information the subject of access application relates (see section 54 of the Act)	0

**Table I: Applications transferred to other agencies under Division 2 of Part 4 of the Act (by type of transfer)**

	Number of applications transferred
Agency-initiated transfers	0
Applicant-initiated transfers	0

# Public interest disclosures information

## 11 Appendix eleven

Commentary on public interest disclosures and the *Public Interest Disclosures Act 1994* can be found on page 63.

### Statistical information on Public Interest Disclosures (PIDs) for the period 1 July 2015 to 30 June 2016

	Categories of wrongdoing																	
	Corrupt conduct			Mal-administration			Serious and substantial waste			Government information contravention			Local government pecuniary interest contravention			TOTAL		
	Function	Stat.	Other	Function	Stat.	Other	Function	Stat.	Other	Function	Stat.	Other	Function	Stat.	Other	Function	Stat.	Other
Number of public officials who made PIDs direct to the Audit Office	-	-	-	-	-	-	1	-	5	-	-	-	-	-	-	1	-	5
Number of PIDs made directly to your investigating authority	-	-	-	-	-	-	1	-	5	-	-	-	-	-	-	1	-	5
Number of PIDs received by your investigating authority under section 25 of the PID Act	-	-	-	-	-	-	-	1	-	-	-	-	-	-	-	-	1	-
Number of PIDs received by your investigating authority under section 26 of the PID Act	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total number of PIDs</b>	-	-	-	-	-	-	1	1	5	-	-	-	-	-	-	-	-	7

	Corrupt conduct			Mal-administration			Serious and substantial waste			Government information contravention			Local government pecuniary interest contravention			TOTAL		
Number of PIDs referred to a public authority under section 25 of the PID Act	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Number of PIDs referred to another investigating authority under section 25 of the PID Act	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Number of PIDs handled solely by your investigating authority	-	-	-	-	-	-	7	-	-	-	-	-	-	-	-	7	-	-
Number of PIDs handled with a public authority	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Number of PIDs handled with another investigating authority	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total number of PIDs</b>	-	-	-	-	-	-	7	-	-	-	-	-	-	-	-	7	-	-

Number of PIDs handled by commencing a formal investigation	-	-	-	-	-	-	0	-	-	-	-	-	-	-	-	0	-	-
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Number of PIDs finalised in 2015-16	-	-	-	-	-	-	7	-	-	-	-	-	-	-	-	7	-	-
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